



OPERATIONAL CONSULTING

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| Altavida | Riverside | CA |
| Arlington of Naples, A Lutheran Life Community | Naples | FL |
| Asbury Place | Maryville | TN |
| Baptist Retirement Community | San Angelo | TX |
| BayView Healthcare | St. Augustine | FL |
| Bluestem Communities | North Newton | KS |
| Brandon Wilde Retirement Community | Augusta | GA |
| Brethren Village | Lancaster | PA |
| C.C. Young | Dallas | TX |
| Capitol Lakes | Madison | WI |
| Carolina Meadows | Chapel Hill | NC |
| Chapel Hill Retirement Community, a United Church Home | Canal Fulton | OH |
| Christian Care Communities-Corbin | Corbin | KY |
| Christian Care Communities-Hopkinsville | Hopkinsville | KY |
| Christian Care Communities-Louisville | Louisville | KY |
| Clare Oaks | Bartlett | IL |
| Clark Lindsey Village | Urbana | IL |
| Concordia Life Care Community | Oklahoma City | OK |
| Cottages at Garden Grove | Cicero | NY |
| Crystal Oaks | Jefferson City | MO |
| Duncaster, Inc. | Bloomfield | CT |
| Eastcastle Place | Milwaukee | WI |
| El Castillo Retirement Residences | Santa Fe | NM |
| Emerald Heights Retirement Community | Redmond | WA |
| First Community Village | Columbus | OH |
| Gambrill Gardens | Eillisville | MO |
| Glenmoor | St. Augustine | FL |
| Grace Presbyterian Village | Dallas | TX |
| Greencroft, Inc. | Goshen | IN |
| Gulf Coast Village | Cape Coral | FL |
| Handmaker Jewish Homes for the Aging | Tucson | AZ |
| Heritage the Retirement Community | San Francisco | CA |
| Homestead at Boulder City, Volunteers of America | Boulder City | NV |
| Homestead at Maplewood, Volunteers of America | Maplewood | MN |
| Homestead at Montrose, Volunteers of America | Montrose | CO |
| Ingleside at Rock Creek | Washington, DC | DC |
| Inverness Village | Tulsa | OK |
| John Knox Village | Lee's Summit | MO |
| John Knox Village East | Higginsville | MO |
| Lamun-Lusk-Sanchez Veterans Home | Big Spring | TX |
| Longhorn Village | Austin | TX |
| Los Gatos Meadows | Los Gatos | CA |
| Lutheran Home | Arlington Heights | IL |
| Lutheran Life Communities (Corporate Office) | Arlington Heights | IL |
| Lutheran Social Services – Copperfield Village | Victoria | TX |
| Lutheran Social Services – Kruse Village | Brenham | TX |
| Lutheran Social Services - Village at Gleannloch Farms | Spring | TX |
| Lutheran Social Services – Wedgewood South | Lubbock | TX |
| Magnolia Manor, Inc. | Americus | GA |
| Martins Run Lifecare Community | Media | PA |



CLIENT LISTING

| | | |
|---|-------------------|----|
| Masonicare (Corporate Office) | Wallingford | CT |
| Masonicare at Newtown | Newtown | CT |
| Masonicare Health Center | Wallingford | CT |
| Meadowlark Hills | Manhattan | KS |
| Mesa Springs Retirement Village | Abilene | TX |
| Moldaw Residences | Palo Alto | CA |
| Morningside Communities (Corporate Office) | San Antonio | TX |
| Morningside Ministries at The Manor | San Antonio | TX |
| Morningside Ministries at The Meadows | San Antonio | TX |
| Newcastle Place | Milwaukee | MN |
| Northern California Presbyterian Homes (Corporate Office) | San Francisco | CA |
| Ollie Steele Burden Manor | Baton Rouge | LA |
| P A Peterson Center for Health | Rockford | IL |
| ParkVue, a United Church Home | Sandusky | OH |
| Passavant Retirement Community | Zelienople | PA |
| Patriot's Colony | Williamsburg | VA |
| Peabody Retirement Community | North Manchester | IN |
| Peterson Meadows Retirement Community | Rockford | IL |
| Pleasant View Luther Home | Ottawa | IL |
| Plymouth Place | La Grange Park | IL |
| Porter Hills Retirement Communities & Services (Corporate Office) | Grand Rapids | MI |
| Porter Hills Village Health Center | Grand Rapids | MI |
| Presbyterian Communities and Services (Corporate Office) | Irving | TX |
| Presbyterian Homes & Services of Kentucky (Corporate Office) | Louisville | KY |
| Presbyterian Homes of Louisville | Louisville | KY |
| Presbyterian Village North | Dallas | TX |
| Rappahannock Westminster Canterbury | Irvington | VA |
| RiverView Retirement Community | Spokane | WA |
| Sears Methodist Retirement Communities (Corporate Office) | Austin | TX |
| Sholom Home East | St. Paul | MN |
| Sierra Winds | Phoenix | AZ |
| Smith Crossing | Orland Park | IL |
| Southminster, Inc. | Charlotte | NC |
| Spring Lake Village | Santa Rosa | CA |
| St. Barnabas Senior Living | Chattanooga | TN |
| St. Clare Manor | Baton Rouge | LA |
| St. Mark Village | Palm Harbor | FL |
| St. Mark's Living Care Center | Austin | MN |
| St. Pauls House & Health Care Center | Chicago | IL |
| The Admiral at The Lake | Chicago | IL |
| The Amsterdam at Harborside Port | Washington | NY |
| The Oaks | Orangeburg | SC |
| The Renaissance | Olmstead Township | OH |
| The Sequoias | San Francisco | CA |
| The Sisters of Charity of the Incarnate Word of Houston | Houston | TX |
| The United Methodist Village | Godfrey | IL |
| The White Sands of La Jolla | La Jolla | CA |
| Three Crowns Park | Evanston | IL |
| United Church Homes (Corporate Office) | Marion | OH |
| VibrantLiving Communities & Services | Downers Grove | IL |
| Villa St. Benedict | Lisle | IL |
| Vinson Hall Retirement Community | McLean | VA |
| Virginia Baptist Homes, Inc. | Culpepper | VA |
| Virginia Mennonite Retirement Community | Harrisonburg | VA |
| Waterman Village | Mt. Dora | FL |
| Westminster Canterbury Lynchburg | Lynchburg | VA |
| Westminster Canterbury on Chesapeake Bay | Virginia Beach | VA |
| Westminster Towers | Rock Hill | SC |
| Westminster Village | Spanish Fort | AL |
| Windsor Park Manor | Carol Stream | IL |
| Wittenberg Village | Crown Point | IN |



| PACE DEVELOPMENT/TECHNICAL ASSISTANCE | | |
|---|-----------------------|----|
| Bluestem Communities | McPherson | KS |
| Buckner Retirement Services | Austin | TX |
| Evergreen Living Innovations, Inc. | Olathe | KS |
| LIFE Beaver County | Aliquippa | PA |
| LifeCircles | Muskegon | MI |
| Michigan Masonic Homes | Alma | MI |
| PACE of Southeast Michigan | Detroit | MI |
| Presbyterian Villages of Michigan | Southfield | MI |
| Riverside PACE | Newport News/Richmond | VA |
| The Oaks PACE | Orangeburg | SC |
| Total Senior Care | Olean | NY |
| United Church Homes and Services | Newton | NC |
| PACE OPERATIONAL ASSISTANCE | | |
| ArchCare Senior Life | Harlem | NY |
| Institute on Aging | San Francisco | CA |
| LIFE Beaver County-Lutheran Affiliated Services | Aliquippa | PA |
| LifeCircles | Muskegon | MI |
| PACE of Central New York | Syracuse | NY |
| PACE of Southeast Michigan | Detroit | MI |
| PACE of Southwest Michigan | St. Joseph | MI |
| Riverside PACE | Newport News/Richmond | VA |
| St. Anne's Community | Rochester | NY |
| Sutter SeniorCare | Sacramento | CA |
| The Oaks PACE | Orangeburg | SC |
| DECISION MAKING/FEASIBILITY STUDIES | | |
| Appalachian Christian Village | Johnson City | TN |
| Catholic Health Services | Philadelphia | PA |
| Community Progress Committee, Inc. | Lebanon | TN |
| Immanuel Health Systems | Omaha | NE |
| John Knox Village | Lee's Summit | MO |
| Mary Washington Healthcare | Fredericksburg | VA |
| Methodist Le Bonheur Health Care | Memphis | TN |
| Methodist Retirement Communities | The Woodlands | TX |
| Michigan Masonic Homes | Alma | MI |
| Midland Care PACE | Topeka | KS |
| Mississippi Methodist Senior Services | Tupelo | MS |
| National Church Residences | Columbus | OH |
| Oklahoma City Housing Authority | Oklahoma City | OK |
| Presbyterian Villages of Michigan | Southfield | MI |
| Riverside Health System | Newport News | VA |
| Sears Methodist Retirement Community | Austin | TX |
| St. Mary's Health System | Knoxville | TN |
| The Oaks PACE | Orangeburg | SC |
| United Church Homes & Services | Newton | NC |
| ValleyHealth | Winchester | VA |
| Virginia Mennonite Retirement Community | Harrisonburg | VA |



RESIDENT CENTERED STAFFING™ CONVERSIONS

| | | |
|---------------------------------------|-------------------|----|
| Baptist Home | Bismark | ND |
| BayView Healthcare | St. Augustine | FL |
| Elim Care & Rehab Center | Princeton | MN |
| Elim Care & Rehab Center | Watertown | MN |
| Elim Care, Inc. | Princeton | MN |
| First Community Village | Columbus | OH |
| Lake Ridge Care Center | Buffalo | MN |
| Lutheran Home | Arlington Heights | IL |
| Lutheran Life Communities | Arlington Heights | IL |
| Ollie Steele Burden Manor | Baton Rouge | LA |
| Patriot's Colony | Williamsburg | VA |
| Peabody Retirement Community | North Manchester | IN |
| Pleasant View Luther Home | Ottawa | IL |
| Plymouth Place | La Grange Park | IL |
| Redeemer Health & Rehab Center | Minneapolis | MN |
| St. Barnabas Senior Services | Chattanooga | TN |
| St. Clare Manor | Baton Rouge | LA |
| St. Pauls House & Health Care Center | Chicago | IL |
| Valley View Village | Des Moines | IA |
| VibrantLiving Communities & Services | Downers Grove | IL |
| Westminster Canterbury Chesapeake Bay | Virginia Beach | VA |
| Windsor Park | Carol Stream | IL |

**LIFE CARE AT HOME
FEASIBILITY/MARKETING STUDIES**

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|-----------------------------|----------------|----|
| Catholic Health East | Newtown Square | PA |
| Lee Memorial Health System | Fort Myers | FL |
| Riverside Health System | Newport News | VA |
| St. Joseph of the Pines | Southern Pines | NC |
| Via Christi Senior Services | Wichita | KS |