

DAN GRAY, PRESIDENT

- Developed and opened Ascension Living Alexian PACE in 1996
- Former Board member of the National PACE Association
- NPA Technical Assistance Center since 2004
- Developed and opened 9 programs, including 3 rural programs
- Currently developing another rural program in Arkansas
- Licensed Nursing Home Administrator
- Master of Science in Long-Term Care Administration-University of North Texas



MIKE SNOW, SENIOR CONSULTANT

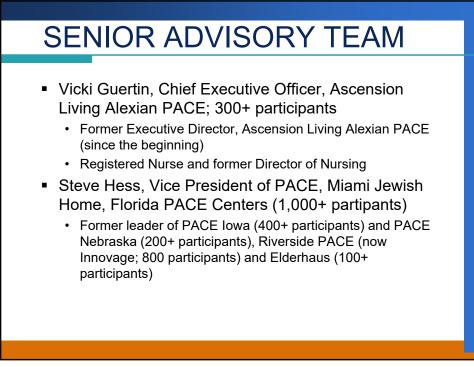
- 30 years of experience in PACE and senior living services
- Director of Operations, Trinity Health
- Vice President of Operations for Volunteers of America
- Expertise in initial and expansion applications
- Development of PACE Policies and Procedures
- Training of PACE Interdisciplinary Team
- Bachelor of Science and Health Care Management/Gerontology, Bowling Green State University



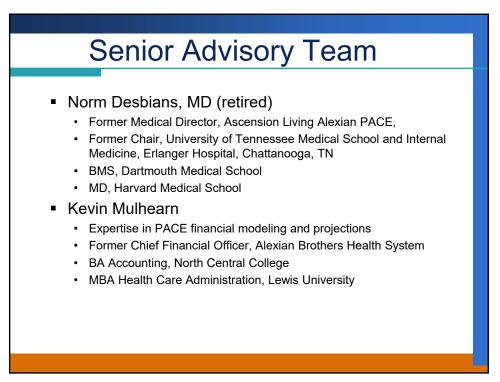
VICKI GRAY, RESEARCH ANALYST

- Research and data analyst for over 30 years
- Project coordinator for PACE development clients
- Expertise in responses for PACE grants and Request for Proposals
- Bachelor of Science in Urban Studies and Master's Level Certificate in Gerontology, Georgia State University









PACE EXPERIENCE

DEVELO Bluestem PACE (rural program)	McPherson	KS
Horizon PACE (rural program; 3 sites)	Richmond	KY
LifeCircles (2 sites)	Muskegon	MI
PACE of Southeast Michigan (3 sites)	Detroit	MI
PACE of Southwest Michigan	St. Joseph	MI
Riverside PACE (now Innovage; 5 sites)	Newport News/Richmond	VA
The Oaks PACE (rural program)	Orangeburg	SC
United Church Homes and Services	Newton	NC
WellQuest PACE (rural program)	Little Rock	AK

PACE Experience			
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FEASIBILIT	Y STUDIES		
Bluestem Communities (rural PACE)	McPherson	KS	
Community Progress Committee, Inc.	Lebanon	TN	
Evergreen Living Innovations, Inc.	Olathe	KS	
HealthSource of Ohio (rural PACE)	Loveland	OH	
Horizon PACE (rural PACE)	Richmond	KY	
Immanuel Health Systems	Omaha	NE	
Methodist Le Bonheur Health Care	Memphis	TN	
Michigan Masonic Homes	Alma	MI	
Mississippi Methodist Senior Services	Tupelo	MS	
National Church Residences	Columbus	OH	
Riverside Health System	Newport News	VA	
St. Mary's Health System	Knoxville	TN	
The Oaks PACE (rural PACE)	Orangeburg	SC	
United Church Homes and Services	Newton	NC	
WellQuest PACE	Little Rock	AK	

PACE EXPERIENCE

REQUEST FOR PROPOS	AL ASSISTANCE	
Evergreen Living Innovations, Inc. (rural PACE)	Olathe	KS
Community Progress Committee, Inc.	Lebanon	TN
Methodist Le Bonheur Health Care	Memphis	TN
St. Mary's Health System	Knoxville	TN
The Oaks PACE (rural PACE)	Orangeburg	SC
HealthSource of Ohio (rural PACE)	Loveland	OH
MARKET STU	DIES	
Appalachian Christian Village	Johnson City	TN
Catholic Health Services	Philadelphia	PA
John Knox Village	Lee's Summit	MO
Mary Washington Healthcare	Fredericksburg	VA
Methodist Retirement Communities	The Woodlands	TX
Midland Care PACE	Topeka	KS
Oklahoma City Housing Authority	Oklahoma City	OK
Virginia Mennonite Retirement Community	Harrisonburg	VA

PACE EXPERIENCE			
APPLICATIONS (si	nce 2023)		
Horizon PACE (rural program)	Richmond	KY	
PACE of Southwest Michigan (expansion)	St. Joseph	MI	
WellQuest PACE (rural program)	Little Rock	AK	
OPERATIONAL ASS	SISTANCE		
ArchCare Senior Life	Harlem	NY	
Florida PACE Centers	Miami	FL	
Institute on Aging	San Francisco	CA	
LIFE Beaver County-Lutheran Affiliated Services	Aliquippa	PA	
LifeCircles	Muskegon	MI	
PACE of Central New York	Syracuse	NY	
PACE of Southeast Michigan	Detroit	MI	
PACE of Southwest Michigan	St. Joseph	MI	
Riverside PACE	Newport News/Richmond	VA	
St. Anne's Community	Rochester	NY	
Sutter SeniorCare	Sacramento	CA	
Total Senior Care	Olean	NY	
ACQUISITION SU	IPPORT		
Aldersgate (PACE of the Southern Piedmont)	Charlotte	NC	
Bright Springs Health Services	Louisville	KY	
Pinta Capital Partners	New York	NY	
Onex Partners	Toronto	Canada	

CLIENT REFERENCES

Kelly Upchurch, President & CEO American Health Management (Horizon PACE) 859-314-5155 (cell) kellyupchurch@forhorizon.com

Mary Kummer Naber President/CEO PACE Southeast Michigan 248-556-9123 (office) 586-201-2707 (cell) Mary.Naber@pacesemi.org Luke Reynolds, Chief of Home- and Community-Based Services Brio Living Services (Huron Valley PACE, Thome PACE, LifeCircles) 231-733-8650 Ireynolds@lifecircles-pace.org

